

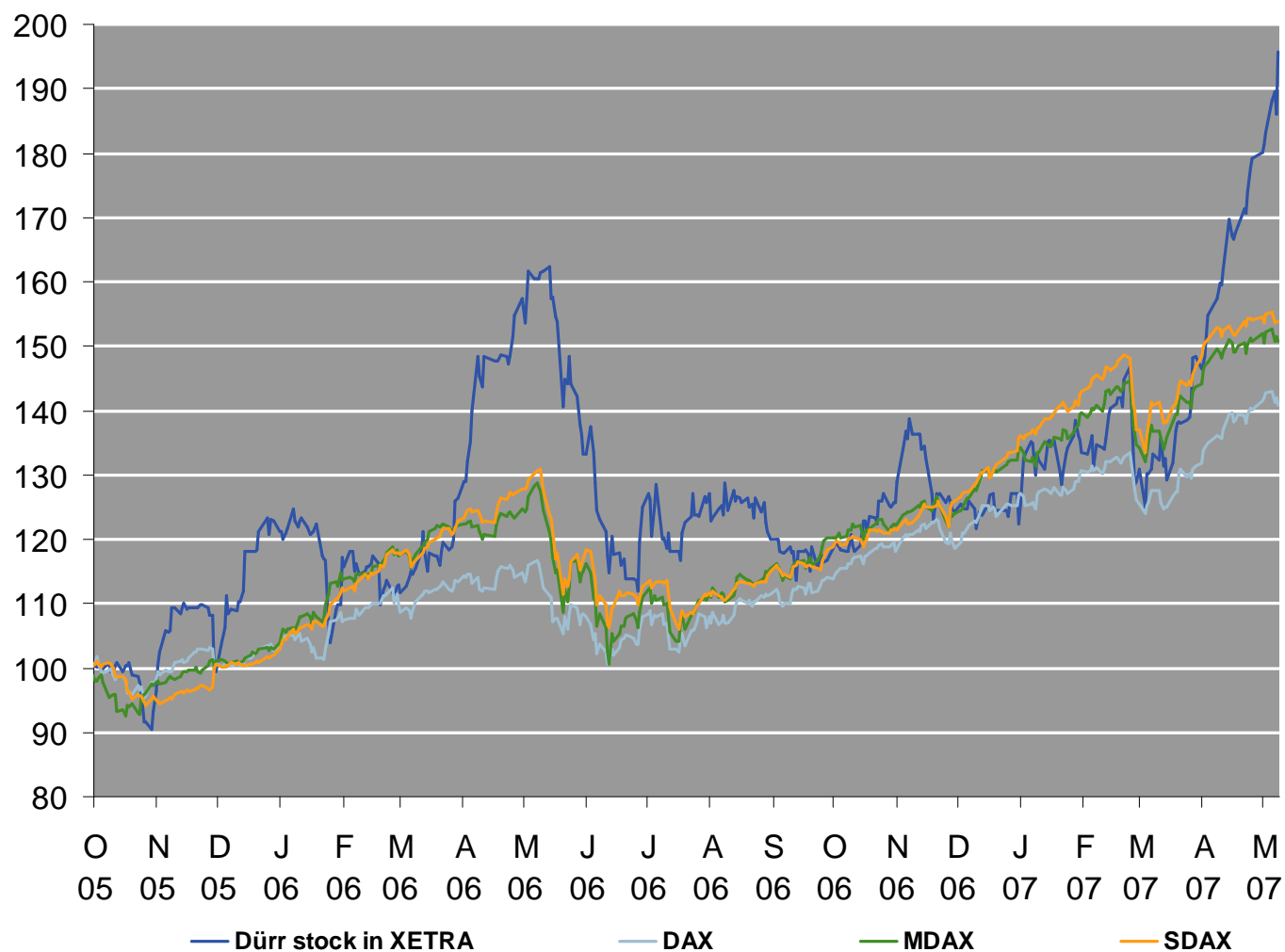
2007 Annual Shareholders' Meeting Dürr Aktiengesellschaft

Ralf Dieter, Chairman of the Board of Management

Stuttgart, May 18, 2007

Dürr stock beats DAX and SDAX

Price trend of Dürr stock in Xetra trading from October 2005 - May 2007 compared with development of the DAX, MDAX, and SDAX (indexed values) in %



What analysts say about Dürr



§ “Convincing restructuring concept is the basis for strong improvement of profitability”
(June 28, 2006)



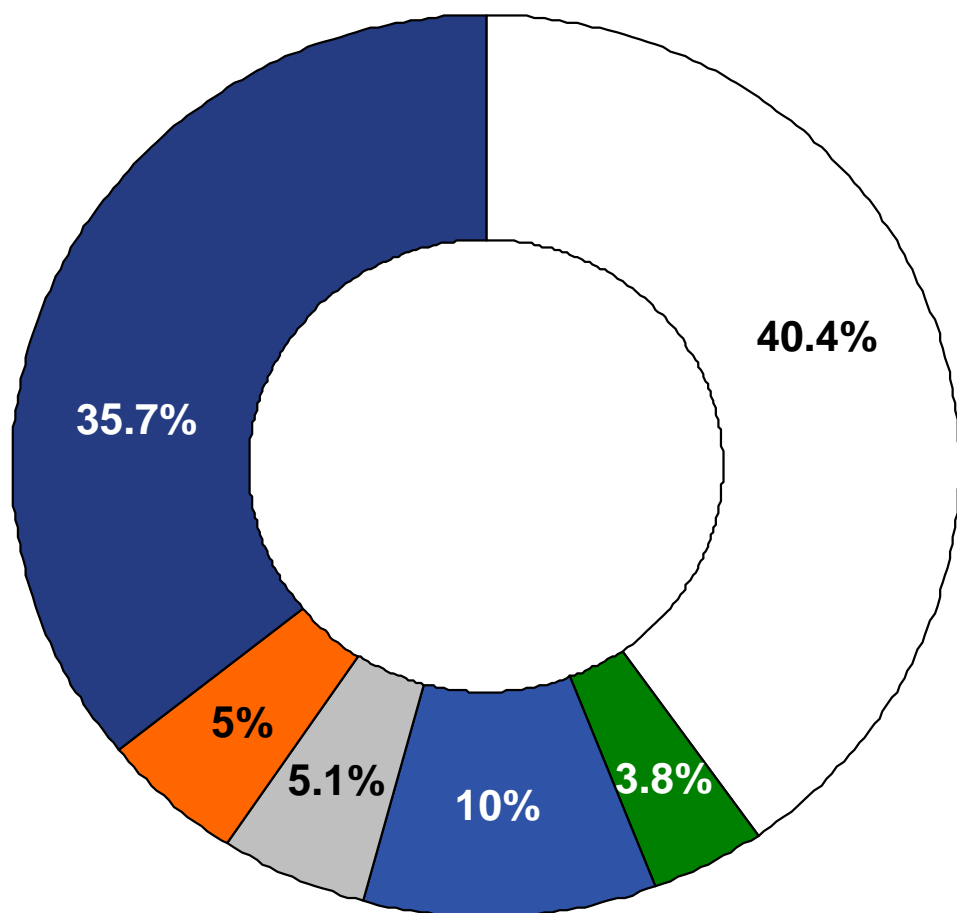
§ “BUY”: Resurrection of the painting specialist”
(October 16, 2006)



§ “We expect a change of market conditions, making a more solid earnings level possible”
(December 19, 2006)



Shareholder structure



- Heinz Dürr GmbH
- Heinz und Heide Dürr-Stiftung GmbH
- Süd-Kapitalbeteiligungsgesellschaft mbH
- Kreissparkasse Biberach
- M&G Investment Management Ltd.
- Institutional and private investors

Key figures

Operating earning power, net interest, and cash flow significantly improved

	2006	2005	D
in € m			
Incoming orders	1,459.8	1,216.9	+20.0%
Sales revenue	1,361.2	1,400.6	-2.8%
Operating profit¹	39.1	3.5	€+35.6 m
Earnings/loss after taxes²	8.2	-104.5	€+112.7 m
Cash flow from operating activities	-9.8	-147.6	€+137.8 m
Employees (Dec. 31)	5,650	5,992	-5.7%

¹EBIT before one-off expenses and income from investments

²Continuing operations

Balance sheet

Solid financial position after focusing on core business

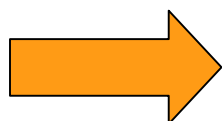
	2006	2005	D
in €m			
Total assets (Dec. 31)	1,040.1	1,189.1	-12.5%
Equity (with minority interests) (Dec. 31)	245.7	248.1	-1.0%
Net financial debt¹ (Dec. 31)	96.5	84.9	+13.7%
Equity ratio (Dec. 31) in %	23.6	20.9	+12.9%

¹Excluding finance leasing

FOCUS successfully completed

Continuous improvement process started

- § Financial restructuring ü
- § Growth in service business realized; 26% of sales in 2006, target for 2008: 30% ü
- § Broad improvements, e.g. manufacturing, product standardization, innovation process...
- § 28 of 47 projects completed; 19 converted to continuous improvement process ü
- § Workforce : -811 employees (as of Dec. 31, 2006) ü



FOCUS realized as planned ü

Strategy: Expand in growth markets

- § Especially in India, Eastern Europe, and China
- § Establishing new companies / sites in Turkey, Russia (1st half of 2007), and Slovakia



Strategy: Cultivate new customers

- § Fast-growing Japanese automakers (Toyota, Honda, and Nissan)
- § Step 1: Foreign transplants
- § Step 2: Projects in Japan



TOYOTA



HONDA



Strategy: Innovations

Green Paint Shop: Reducing energy consumption and costs per unit

- Way:** More than 20 different optimization measures, including:
- Multiple use of heated air
 - Software-supported control of temperature and humidity in spray booths

Result: 60% less gas (etc.)
44% less fresh water
32% less CO₂
11% less electricity

} Modell paint shop with
35 units per hour

➔ **Cost saving per painted car body: €16**

➔ **Cost saving over life cycle of an automobile (7 yrs): > €17 m**

Strategy: Innovations

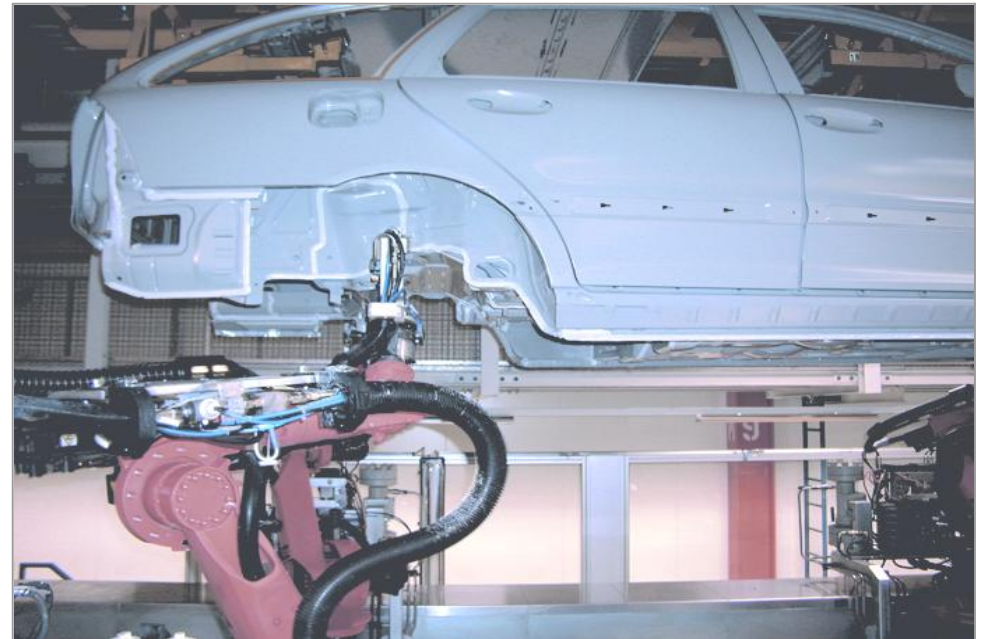
Environmental systems: Growing demand for environmentally sound production processes



Strategy: Innovations

Sealing: Increasing market share through new products

- § Market share in 2006: 16%
→ goal $\geq 50\%$
- § Total market volume in 2006:
€ 130 m
- § New development from Dürr
in 2006: Feeding device



Strategy: Innovations

LeanLine: Low-priced painting concept strengthens competitiveness

§ Basic functional features:

§ *Compact layout*

§ *Standardized products*

§ *Simple processes*



§ Significantly lower capital investment costs (-30%), but minimum requirements covered

§ Especially important for Asian expansion: Complete LeanLine paint shop for Tata (India)

Strategy: Innovations



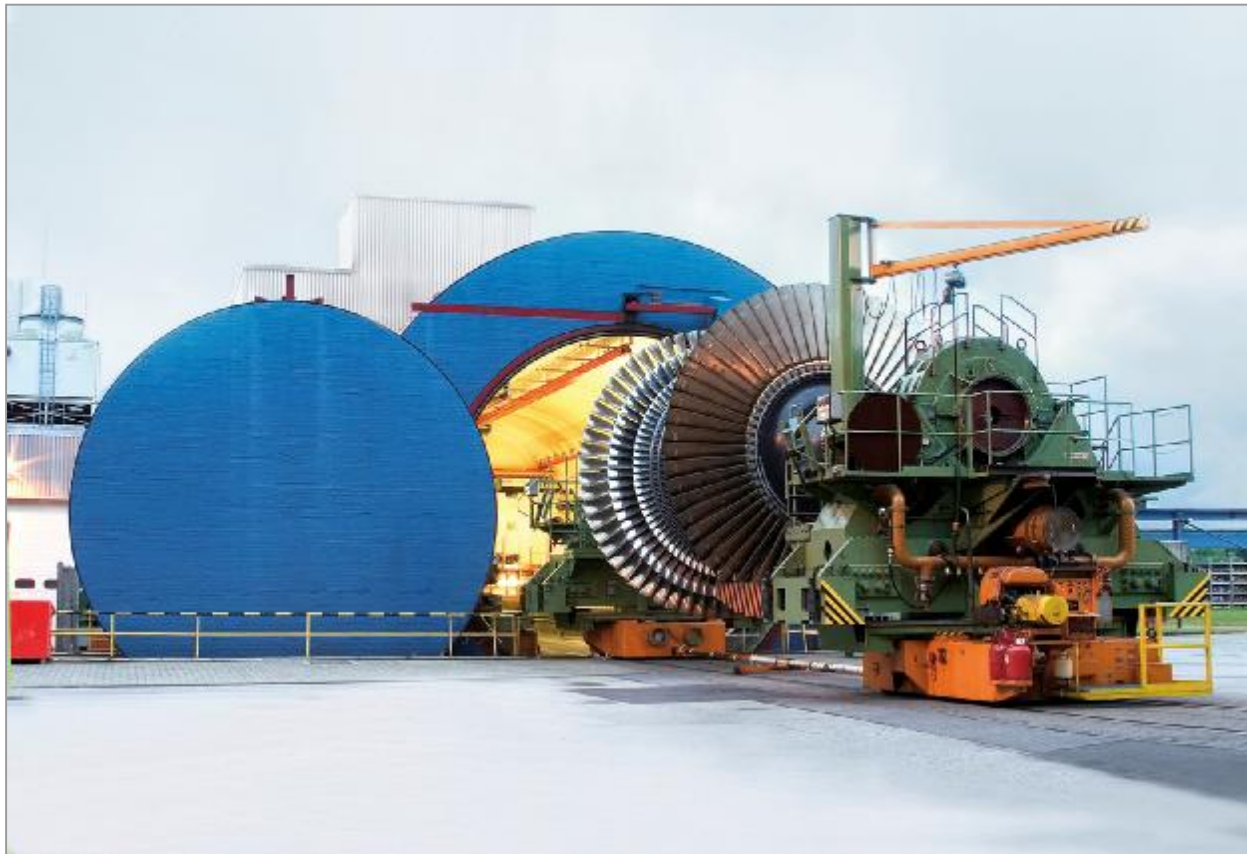
FAStplant: Flexibility and time-saving in vehicle final assembly



Strategy: Innovations



Balancing technology: Leading edge solutions for the power plant sector



Strategy: Innovations



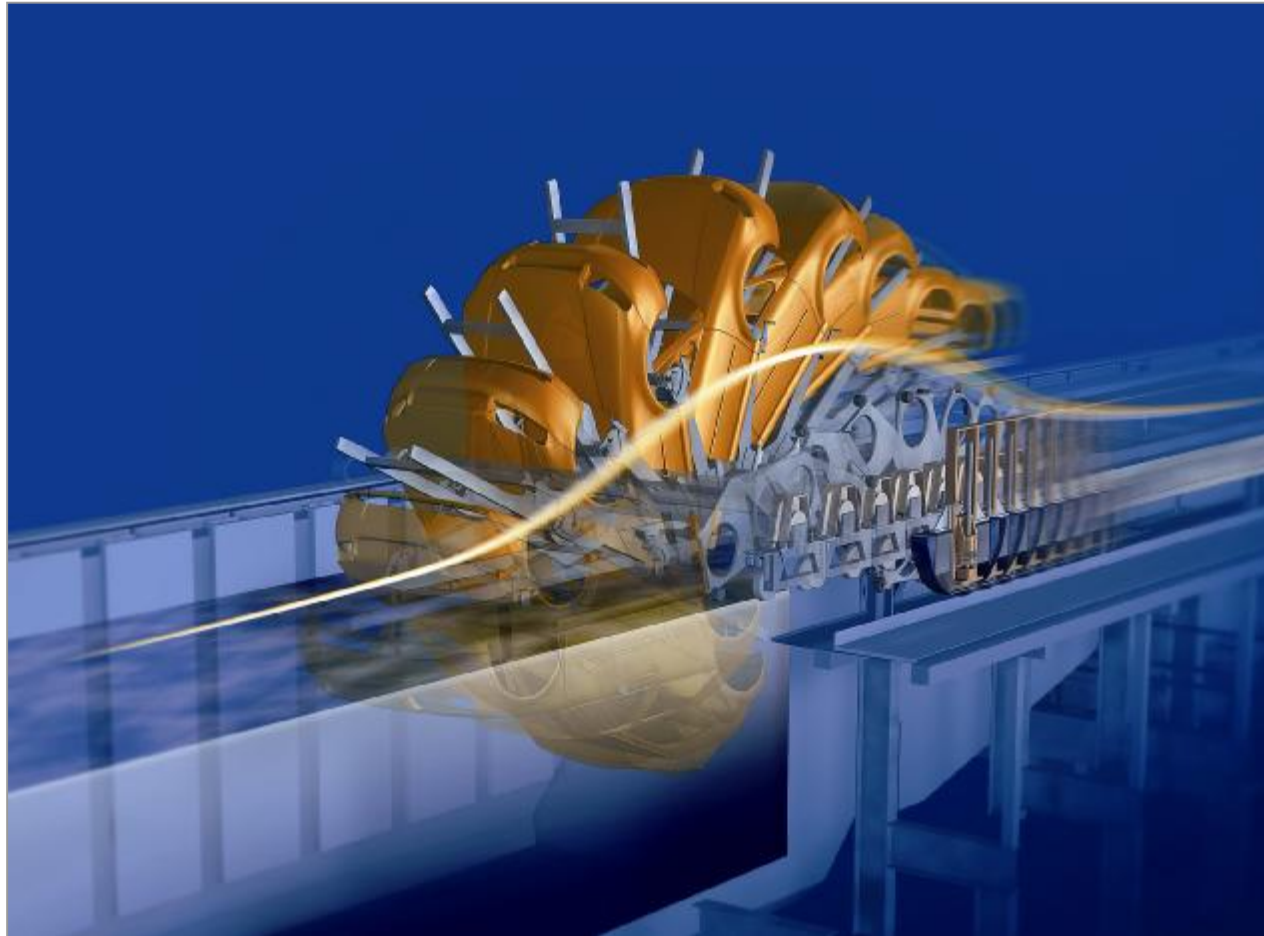
Cleaning systems: New product lines for different requirements



RoDip4



Viewing possible after the annual meeting



Move to Bietigheim-Bissingen



Planned for spring 2009



1st quarter of 2007

Incoming orders significantly improved; positive EBIT

	Q1 2007	Q1 2006	D
in €m			
Incoming orders	508.3	429.9	+18.2%
Sales revenue	304.1	309.3	-1.7%
Operating profit/loss¹	3.1	-0.9	€+4.0 m
Cash flow from operating activities	-9.0	-27.8	€+18.8 m
Employees (March 31)	5,670	5,792	-2.1%

¹EBIT before one-off expenses and income from investments

Summary: On track

- § Targets for 2006 achieved and in some cases exceeded
- § FOCUS successfully completed
- § Demand remains lively; automobile market continues to grow
- § 1st quarter of 2007: Very high order intake
- § Emphasis of earnings in third and fourth quarters of 2007
- § Goal for 2007: Dividend payment



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